

# Fonterra Global Manufacturing







19 Billion Global Dairy litres of milk

Employee people in 30 countries















# Our Business Case: SAC Stories in SuccessFactors

### **SAC Stories**

- SAP have developed a new dashboard tool in MY Fonterra called SAC (SAP Cloud Analytics) stories.
- Stories are similar to Power BI dashboards, but the reporting functionality is built into MY Fonterra.
- Delivering insights using real-time data for HRBPs and people managers about their teams.
- Using report stories within MY Fonterra means we can control the data security, allowing managers to see only their teams with no added administration.
- Feedback from our managers is that they do not like our current reports, and often do not know the reports are available or how to gain insights from the data. With SAC Stories the user experience will be better
- The effort to implement stories
  - Our focus is on learning how to build quality dashboards that provide insightful views.
  - Having a robust change and communication plan
- Risks and watchouts:
- IAS Prerequisite.
- Stories is new to the tool, and new features are being added progressively.

# People Strategy Aligned check?

**OUR FOUNDATIONS** 

Put right our people data and technology

# What are we delivering at go live?

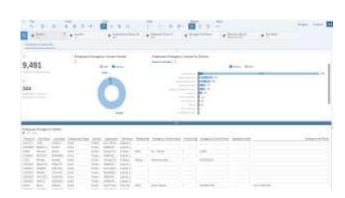
Some examples with more will come later...





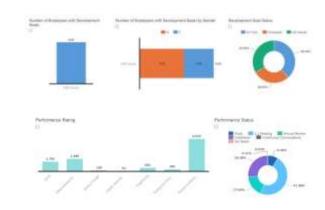
Telling a story about our workforce movement and remuneration trending.

### **Emergency Contact Story**



Emergency contact report is used by site managers and site coordinators as part of BCP planning – Safety & Wellbeing

# **Development & Performance Story**



A dashboard focusing on goals, development and performance – are our people growing?

# **Data Accuracy Quality Check**



This dashboard helps us drive data quality. This is imperative to grow trust in the data and insights we deliver.



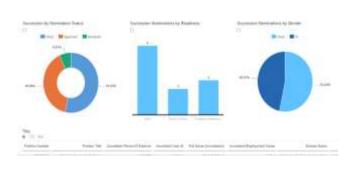
# **Learning Story**



How much learning are we delivering. Who is learning what?

Are we re-skilling and upskilling our people?

# **Succession & Talent story**



Drives talent planning, highlights talented individuals and succession planning for roles.





# What is different with SAC Stories?

### **SAC Stories**

- My Fonterra dashboard
- Real time data
- ✓ Graphs and tiles we can design ourselves
- With data labels, call outs, time trending
- With the ability to highlight important numbers such as KPIs
- We can pull data from all SuccessFactors modules
- You can pull data from multiple domains into the same dashboard
- You can filter the data you need in all dashboards
- ✓ Can be exported into PowerPoint slides

### **Current MY Fonterra dashboards**

- My Fonterra dashboard
- Real time data
- Graphs and tiles designs are limited
- X You can not add data labels, no trending
- You can not highlight important numbers such as KPIs
- We can pull data from some SuccessFactors modules
- You can only pull data from ONE domain into a single dashboard
- You can filter some data you need, in some dashboard
- ★ Can not be exported into PowerPoint slides







Scenario: We needed to capture COVID Vaccine uptake among employees. The Dashboard require a high level of data security. With managers seeing their areas only. With the ability to filter on Division, Department, Worker type and site. The report needed to be updated hourly.

## **SAC Stories**

- 1. Design and test the report
- Permission access
- Publish in real-time

# Power BI

- 1. Extract the data hourly
- 2. Build RPA to pick-up the file and post into Azure
- 3. Design and test the report
- 4. Create a workspace
- 5. Permission access based on row level permissions
- 6. Publish

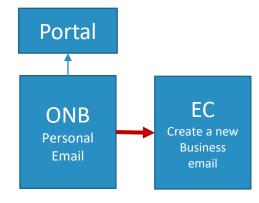
# IAS the Pre-requisite

# Learnings

# **Enterprise vs System adoption of IAS**



# **IAS Onboarding issues**





- a. PROD bundle vs. stand alone
- b. Enterprise wide licensing
- IAS support and roll-out
- Testing of non standard access roles
- Testing of onboarding users



# Designing a story

Dairy for life

There is a video here – too big to email.



# Fonterra Dairy for life

# What I love:

- 1. Stories provide a better analytics in real-time
- 2. A wide variety visuals and
- 3. Widgets incl. standard table, pivot-table, charts, images, and text
- 4. The ability to perform dynamic interaction between widgets using the Linked Analysis feature
- The ability to create cross module reports and multiple pages
- 6. The link dimensions option which allows us to apply linked analysis for widgets from two different models.
- 7. Good formatting options such as page size, background colour, text style, colour palettes of charts fresh and modern looking
- 8. Time-series filter

# What I would like more of:

- The ability to blend EC and LMS data within a story in a Table widget
- Improvement on the formula functions in the calculated columns
- 3. The pre-built templates to be more user-friendly
- The ability of proxy in a different user for data validation purposes
- The ability to export the preview query in the Query Designer to CSV or Excel for data validation
- 6. Geo Map widget to be made available
- Lack of functional how-to's





# **SAC Stories Requirements**

### What we've been asked to deliver

Make the experience simple for managers, not too many reports from the get-go.

I would like the ability to drill on org hierarchy L3 and up and by site

Talent & Succession – we want a view across teams

Descriptors for each report – struggle to know when to use what report

We need to know what the data quality is

We'd like a: One stop shop to cover hire to retire process – Hire, Manage Workforce (waterfall view), Learning, Compensation, Leavers

Remuneration, trend data and auditing – visualize rem data, quality gaps with offshore HR personnel

### Who did we talk to?

- People & Culture Leadership Team
- HR Systems Team
- Rewards Team
- P&C Business Partners
- Diversity & Inclusion Lead
- Talent Acquisition Lead
- Business Leaders

# Change Plan – How we will go live!

# Includes all HR Business partners and HR Champions (UAT early adopters) globally

|                                   | TBC<br>6 WEEKS<br>TO GO-LIVE | TBC<br>5 WEEKS<br>TO GO-LIVE | TBC<br>4 WEEKS<br>TO GO-LIVE          | TBC<br>3 WEEKS<br>TO GO-LIVE                                 | TBC<br>2 WEEKS<br>TO GO-LIVE                                 | TBC<br>TO GO-LIVE<br>HRBP / HR Ops                 | TBC<br>GO-LIVE WEEK<br>Managers  | TBC<br>1 WEEK<br>AFTER GO-LIVE                                 |
|-----------------------------------|------------------------------|------------------------------|---------------------------------------|--|--|--|--|--|
| HRBPs                             | Approval to go live!         |                              | RECEIVE:<br>Comms and go<br>live plan |  | RECEIVE:<br>Invite to lunchbox<br>session & go live<br>comms | ATTEND:<br>Lunchbox<br>Training Session<br>(45MIN) | ATTEND:<br>Post-go live check  | k-in   |
| HR UAT<br>Champions               |                              |                              | RECEIVE:<br>Invite to UAT             | ATTEND:<br>UAT Training                                      |  | Utilise:<br>User Guides,                           | Be an P&C Champion: SAC Stories to Managers  |  |
|                                   |                              |                              |                                       | UAT:<br>Support Materials on Teams Channel                   |  | Training Support<br>Materials                      | exploring the new tool   |  |
| HR Ops                            |                              |                              | RECEIVE:<br>Comms and go<br>live plan | RECEIVE:<br>Invite to lunchbox<br>session & go live<br>comms |  | ATTEND:<br>Lunchbox<br>Training Session<br>(45MIN) | HR OPS SUPPORT: Help manager finding KBA or Awhina, Escalate issues to PA team           |  |
| People<br>Managers in<br>Fonterra |                              |                              |                                       | RECEIVE: Some<br>managers<br>Invited to UAT                  | ATTEND:<br>UAT Training                                      | 7  | RECEIVE: go live comms with link to Guide, videos and option to attend lunchbox training | ATTEND<br>OPTIONAL:<br>Lunchbox<br>Training Session<br>(30MIN) |
| = A. (a)                          |                              |                              |                                       |  | UAT:<br>Support Materials<br>on Teams<br>Channel             |  |  |  |



## **Key Messages and approach:**

### What is in it for the user?

- Stories help you get insights about your team
- Supports team planning and performance
- These insights enable decisions and team actions, or inform on progress

# Why a staggered to Go Live approach?

 HR will have access to the new reports one week before managers, this is to give HR time to explore stories before potential questions from managers.

# Overview of Go Live Material



# SuccessFactors Service Now Articles



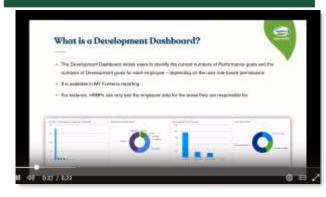
The Awhina knowledge based article on how to access MY Fonterra reports & stories will be refreshed

## **SuccessFactors Quick Guides**



One 'how to access' stories guide shared with the comms. With 'how to' step by step overview guides embedded in each of the stories in SuccessFactors

# SuccessFactors Stories Video



A video guiding the user through how to access reports will be shared



Written communications targeted at specific audiences based on what's changing for them and what they can use them for – 'what is the value to me?'

### **SuccessFactors Stories**



When going live HR and people managers will have access to explore the stories themselves

### **Teams Lunchbox sessions**



Lunchbox teams sessions will be an optional event for managers to join and learn more about report stories.

